



New in Peace, War, & Defense:

- **206 PWAD majors**
- **PWAD major J.J. Raynor elected Student Body President**

Inside this issue:

Elizabeth Menninga	4
Katrina Martin	5
Erin Kimsey	6
Raynor on Choosing a VP	7
Professor Wayne Lee	7
Update from Rye Barcott	8
Professor Navin Bapat	10
From the Desk of the Chair	11
Summer Internship at the State Dept.	11



THE BRIEFING

Peace, War, & Defense

Volume 1, Issue 1

Spring 2008



Interview with Student Body President, J.J. Raynor ('09)

By Meghan Davis ('08)

J.J. Raynor didn't like Carolina much at first. During her initial visit, as a high school junior, she got a funny feeling in her stomach. "I was sick the day of my first tour at Carolina," she says. "It was not the best first impression."

Now, she's is Carolina's student body president, a member of Phi Beta Kappa and a double major in peace, war and defense and economics. She was inaugurated April 1.

Despite the unfortunate tour, Raynor didn't rule Carolina out. Why? She loves a good debate.

During that first tour, her father's lack of reaction added to the points in Carolina's favor.

"He used reverse psychology on me," she says of Ken Raynor, a



Student Body President and PWAD major J.J. Raynor

Carolina alumnus along with her mother Lucy.

Knowing his daughter's personality, Ken Raynor showed little interest of his own in the tour in the hope of sparking J.J.'s.

With that round-

about thinking, Raynor kept researching Carolina and found the PWAD program.

When she came back for a longer campus visit through Explore Carolina, she promptly got into a debate with a professor about the morality of insurgency.

With that, Raynor accepted her admissions offer. She listed PWAD as her major immediately.

"I came in knowing what I wanted to do," she says. "That was the best decision ever, I've never doubted it."

Raynor wasted no time getting involved. She joined the office of the attorney general, part of Carolina's Honor System, as a (*cont'd. p.2*)

Service in Iraq

By Rob Berra ('06)

I was asked by Dr. Glatthaar to write a bit about my experiences thus far being deployed as an American Soldier to Iraq. I'll start off with a quick introduction to myself and the job position I'm currently in.

I'm a Platoon Leader for an air assault, motorized, reconnaissance platoon in the 101st Airborne Division based out of Ft. Campbell, KY. I'm responsible for everything

that the twenty-four 19D Scouts in my platoon do or fail to do.

I picked up 1st Platoon, Bravo Troop, 1-32 CAV in August 2007, one month before we were set to deploy to Iraq. I had just completed Ranger School and my men had just finished their final training event called "Joint Readiness Training Center



(JRTC)" at Ft. Polk, LA. There wasn't a whole lot of room for training prior to deploying.

We deployed to Kuwait on September 20, 2007. We (*cont'd. p2*)

Interview with J.J. Raynor, *cont'd from p.1*



PWAD major Meghan Davis interviewed J.J.

council her freshman year, and moved up to a cabinet position this year.

Carolina offered Raynor many outlets for her interests in public policy and conflict studies. She helped launch UNC's branch of the Roosevelt Institution, a student think tank, and served as the campus president last year.

"One of the great

things about Roosevelt is that it really is a new idea," she says. "Students can become experts themselves. For example, we were studying and talking about Hamas just before war broke out in Lebanon."

Communicating policy ideas is also part of her role as student body president, and Raynor says her work with Roosevelt

will serve her well in the legislative outreach she plans to do on behalf of students at the North Carolina General Assembly.

"I'm not sure why, but people have always overlooked the work that students can do in crafting the policy solutions to the problems that confront our society."

(cont'd. p3)

Service in Iraq, *cont'd from p.1*

"Within the span of seven days my platoon was hit by three IEDs resulting in two destroyed vehicles, three purple hearts, and two of my men sent back to the States with injuries."

stayed at Camp Buehring, Iraq for two weeks, completing the theater-wide mandated tasks prior to entering Iraq. From Kuwait we flew to LSA-Anaconda, Iraq, which is essentially the main hub for personnel entering or exiting the country. From LSAA we flew on UH-60s, Blackhawk helicopters, to FOB Caldwell, IZ located in the Diyala Province (65km NE of Baghdad). We conducted a relief in place (RIP) with 5-73, 82nd Airborne Division before assuming complete control of our sector.

My first combat patrol as the patrol leader was a sphere of influence (SOI) engagement at the mayor's office in downtown Balad Ruz (the city central to our sector). Something interesting happened on this patrol. On our way out the gate towards the city, my driver began drifting off the road.

The first thing that popped in my head was that, as a combat veteran, he knew what he was doing and he was probably avoiding IEDs that I was sure were all over the road. I look over and he's slouched over half asleep at the steering wheel. Upon me waking him up, he nearly flipped the truck, jerking it back on the road. The lesson learned here was to trust your gut. The slow drift to the shoulder of the road didn't make too much sense to me considering that I was led to believe the majority of the IEDs were placed on the sides of the road where it was much easier to emplace. We sometimes know more than we think we do, even when placed in precarious positions.

Within the span of seven days my platoon was hit by three IEDs resulting in two destroyed vehicles, three purple hearts, and two of my men sent back to the States with injuries. Due to casualties, my platoon consisted of twelve men, just enough to run four gun trucks of drivers, truck com-

manders and gunners. One less man and my platoon would have been combat ineffective. It's times like then when we had to get a little creative with our manpower. My platoon sergeant and I were down at the motor pool fixing our vehicles and doing things we normally wouldn't need to do be doing. No matter what anybody tells you, your men respect you more when they see you at their level, doing the things they do on a daily basis.

One month later we moved from FOB Caldwell to FOB Paliwoda, which is located just outside of Balad, IZ in the Salah Din province. Our sector consisted of the volatile Jabouri Peninsula, known as the birthplace of the Sunni insurgency. This sector was completely foreign to the majority of us as it was much more urbanized than the sector near FOB Caldwell.

Within our first few weeks in our new sector, our Executive Officer (XO) was shot in the abdomen by a sniper as we were helping a Concerned

(cont'd. p4)



Combat Patrol in the Salah Din Province searching for foreign fighters hiding in the cave systems

"Which model bomb was dropped on Hiroshima and which on Nagasaki?" ~Student
"You drop two 20 kiloton bombs on Japan, from the Japanese perspective the model is irrelevant." ~Wang Lee

Interview with J.J. Raynor, cont'd from p.2

Raynor says the PWAD department has helped her realize how she could connect her PWAD studies with another strong interest, economics, by studying "how economics and genocide play into each other," she says.

For the summer of 2007, Raynor was awarded a Burch Fellowship, which she used to study democracy and community development in Thailand.

"It's a question of, do you really have a democracy if the government functions on handouts?" she says of Thailand's government

When she's struggling through a day, she remembers Thailand. "You carry Thailand in a bubble on your shoulder," she says.

Her native Southern culture was not so different from Thai culture, she says, and finding that connection endeared Raynor to the community.

"You eat everything that's put in front of you, just like in the South," she says. "Understanding that opened up opportunities."

She was invited to travel with a local AIDS researcher, visit fish farms that fund local schools, and even make a trip to an underground club run by the Russian mafia, she claims.

In her junior year, Raynor completed an independent study project for PWAD with political science professor Stephen Gent on attempts by nongovernmental organizations working to resolve violent conflicts. These NGOs often use the press and media relations techniques to alert in-

ternational stakeholders such as the United Nations. Raynor's research showed that NGOs were not always effective in communicating warnings of tension through the press.

"My project ended up finding some very mixed results," she says.

Thinking seriously about policy is what made Raynor decide to run for SBP.

"I felt that we needed someone who understood how important it is that we truly be a public institution and who had the skill set to move us forward in that direction," she says. "It took a week of just sitting back and thinking about where we are, what we need to be as a university, and what I could do to help with some of the decisions that we are facing to convince me to run."

Raynor's tenure will be undoubtedly be affected by the tragic death of her immediate predecessor, Eve Carson. She stepped into Carson's seat on the search committee to select the new chancellor. Carson's advice in the days following the election was invaluable, Raynor said just before Carson's death. Following Carson's example, Raynor filled her cabinet by application, rather than appointment.

Raynor's vice president, Todd Dalrymple, is also a PWAD major. Their PWAD experience will inform the upcoming student government term.

"PWAD is the ideal academic experience," she says. "Carolina is big and small at the same time, and

PWAD is one example of that."

She mentions turning to PWAD faculty and staff for advice and support.

"How many departments have a Jackie Gorman?" she asks. "I'm interested in trying to recreate the PWAD experience for other departments."

Raynor might not have been sure about Carolina, but she grew up a Carolina sports fan.

"I have a really skewed impression of when sports happen," she says. "I thought the Super Bowl was in March," perhaps an element of March Madness.

Her enthusiasm for Carolina basketball is especially contagious, she learned during a Roosevelt conference.

While playing host to students from as far away as Stanford University, Raynor converted them all to Carolina fans, if only for a night.

"It was the day of the Duke game two years ago," she says of the dramatic win in Cameron Indoor Stadium on Duke University's senior night. "I had them cheering and jumping over fires on Franklin Street." ■



Sunset over Berra's Camp in Iraq

"How many departments have a Jackie Gorman?" she asks. "I'm interested in trying to recreate the PWAD experience for other departments."



PWAD majors enjoying dinner at the Carolina Brewery

**Service in Iraq, cont'd from p.2**

Rob Berra at School Supply Drop Off
at a local school in sector

"The best piece of advice I can give to anyone studying in the PWAD curriculum is to keep learning."



Elizabeth Menninga

Local Citizens (CLC) group stand up. He was MEDEVAC'd to Germany and eventually to Walter Reed for treatment. He's still recovering.

The CLCs are the biggest gains in security that Coalition Forces have made in this country. It all ties into the "Awakening" that sees groups of men standing up and defying Al-Qaeda in Iraq (AQIZ) in their areas. The fact is that they are keeping IEDs off the streets and are the main driving force for turning in weapons and caches to CF. Their motivations for joining the CLC, largely financial, partly patriotic, don't really matter much to the men and women who patrol the streets.

The best piece of advice I can give to anyone studying in the PWAD cur-

riculum is to keep learning. I've learned so much about Iraq's history from talking to the Iraqi Army, Iraqi Police, interpreters, KBR contractors who walk in the chow hall, and especially from reading. Every piece of knowledge you gain adds fuel to your credibility and strength to your arguments when you deal with the leaders in sector.

Lastly, men are men, even in combat. You would be surprised how easy it is to get complacent in an environment such as this. People get tired, people get lazy, and people want to take short cuts. It's up to the junior leaders to make sure that their men do the right thing and do the right thing all the time. It's a constant challenge but it's extremely necessary. Ultimately it's up to me to set the tone for

the platoon and if you don't set a hard, aggressive tone, your men will relax and get complacent.

Take the good and leave the bad behind as you continue to learn. Study the history of the environment you're heading into, respect the people and their customs, and most importantly keep an open mind. If you have any other questions of me or my men don't hesitate to ask. You can reach me either through Dr. Glatthaar or at berarob@gmail.com

-Rob Berra ■

**Elizabeth Menninga's ('08) Research with Dr. Bapat**

Toward the end of last Spring I entered Dr. Glatthaar's office in a state of mild distress to talk about my senior honor's thesis, a thesis for which I had no topic, no advisor, and no direction. I wanted to do senior research but had no idea where to begin. I left Dr. Glatthaar's office with a new direction, starting down a path that does not end with my senior year, but that will also guide my post-graduation decisions.

As a Mathematics and Peace, War, and Defense major, I have spent innumerable hours explicating my major combination

to other people. The honest answer has always been that both majors interested me and that I found taking courses that were structured differently refreshing. When I got tired of reading, I could work on proofs for my analysis course; when I got stuck on a proof, I could work on my next history or political science paper. I had never really connected the majors together and had long given up trying. This was one of the key complicating factors in deciding upon a thesis; I couldn't convince myself to abandon math and focus on PWAD, but I also couldn't figure out

how to incorporate math into a PWAD research project. Dr. Glatthaar's simple solution was to introduce me to a new member of UNC's PWAD faculty, Dr. Navin Bapat.

Dr. Bapat studies issues such as terrorism, the effective use of sanctions, and civil conflict using game theoretic or statistical models in his research. I knew that game theory was a growing field, but had always associated it with economics, one of the many misconceptions I soon discovered. Dr. Bapat graciously agreed to allow me to assist him (*cont'd. p.5*)

Elizabeth Menninga's Research, cont'd from p.4

in his research, introducing me to his current research project as well as the field of game theory more generally. In the fall semester, Dr. Bapat was working on a project analyzing alliances among insurgency groups. The first step in this project, however, would have to be data collection as no database containing a thorough collection of information on these alliances currently exists. My job, therefore, was to dig through resources looking for and compiling information on a set of insurgent alliances (namely the SPLM and SAF in Sudan, ZANU and ZAPU in Zimbabwe, and the KDP and PUK in Iraq). Dr. Bapat then incorporated my work in his request for the money necessary to finance the completion of this database. While data collection might sound bland, I got a bottom-up view of how these papers are put together. Dr. Bapat was very gracious in explaining to me how the list of variables was compiled, answering my questions, and even considering my comments. Most of the semester was spent reading everything I could on the alliances I had

been asked to study, but in the process I saw how these databases are compiled and, more importantly, the underlying logic and reason behind the work.

While the fall semester was an invaluable experience, in the spring I asked Dr. Bapat if we could compose a shorter-term project. Until the grant came through and the database was finished, we would not be able to analyze the data in any meaningful way. Unfortunately, my graduation in May meant that I would not see the end of this particular project, and I was eager to see the analysis side of his work. Once again, Dr. Bapat was very accommodating of my curiosity and we settled on a research question looking at the link between military coups and civil conflict. Pre-existing databases on coups and civil conflict enabled us to skip the data collection phase, jumping to running models and exploring results.

My indecision about my honors thesis a year ago reflected a larger indecision about after-graduation plans. Six months ago I would have responded to the question

"what are you going to do after undergrad" with the disconcerting "I have no idea." I can now confidently say that I desire to enroll in a political science graduate program that will offer me training in formal modeling. Just when I had become convinced that my majors were completely disjointed and that any hope of linking them in a way that would be meaningful to me was lost, the expertise and experience of the faculty in the PWAD department exposed to me a new option, and then also provided me the unique opportunity to explore the option even as a mere undergraduate. That experience, which started as an opportunity to acquaint myself with a new field and work with a professor that I greatly respected, turned into a future career path. I thank Dr. Glatthaar and Dr. Bapat for the interest they have taken in the PWAD students, and their willingness to share their experiences, talents, and expertise with their students. ■



"Just when I had become convinced that my majors were completely disjointed... the expertise and experience of the faculty in the PWAD department exposed to me a new option"

"Security is complicated . Only concrete thing is you better not kill me. From there it gets hugely complicated." ~ Wang Lee

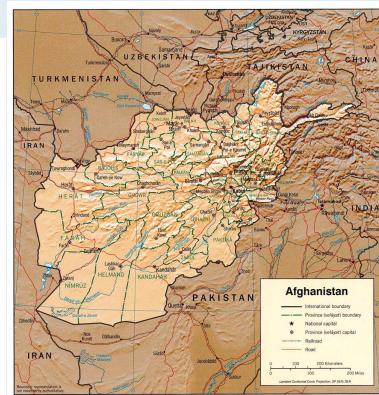
Katrina Martin ('00) on How PWAD Opened Career Doors

It is hard for me to imagine that it has been 8 years, since I left Chapel Hill. I constantly reminisce about my experiences and wish I could relive them, especially with all of the improvements and new opportunities that have arisen since I graduated. I chose to major in Peace, War, and Defense because

the program had characteristics and requirements that were significantly different from the standard Political Science degree. I did not know what career path I wanted to pursue while I was in college, but I knew I wanted to work for the U.S. Government. I also knew I wanted a degree that would make me more marketable

than my peers when applying for a job.

I remember blowing off my Political Science department graduation and attending the PWAD graduation, because my graduating class was small enough and we had a personal relationship with our professors. I never felt like I was one of (*cont'd. p.6*)



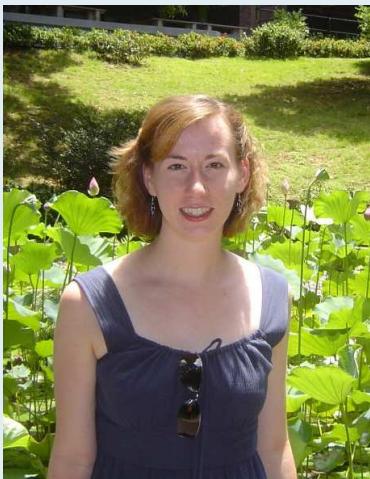
Katrina's most recent travels have taken her to Afghanistan

"The bunker-buster nuke is like the gateway nuke, kind of like marijuana." ~Wang Lee



Katrina Martin

"My degree opened up so many possibilities that I never would have even thought of pursuing."



Erin Kimsey in China

Katrina Martin, cont'd from p.5

400 in a large lecture hall. The PWAD professors I had genuinely wanted me to learn and challenged me in ways that other professors did not. I still keep in touch with Dr. Willis Brooks, who I felt challenged, me the most. Dr. Brooks recently sent some UNC paraphernalia to me in Afghanistan to keep my spirits up when watching UNC basketball on AFN.

My degree opened up so many possibilities that I never would have even thought of pursuing. After graduation, I took a position with DOD and worked for two years at the Navy Yard before receiving an offer at the State Department. The position at the State Department opened so many doors – professionally, academically, worldly, and personally. After I finished my

Masters at Georgetown in Security Studies (a surprisingly similar program to PWAD), the State Dept gave me the opportunity to travel around the world – to the Horn of Africa, to the Caucasus, to the Middle East, to SE Asia, and most recently to Afghanistan. I was able to apply the things I learned from PWAD into my work as well as learn from the interaction with those individuals in the different environments.

While the travels have been eye-opening, my interactions with many nationalities have caused me some troubles in my spelling. Many of the countries I have visited have had a strong British influence that has occasionally caused me to misspell key words like ‘defense.’ I just have to remember what my diploma

says to keep my spelling correct.

It was during my first overseas posting in Bangladesh where I met my fiancé, a Marine Security Guard posted at the Embassy. In our short time together, we have managed to continue our travels around the world. Traveling has become one of our passions – a passion that would not have emerged had it not been for the PWAD program at UNC. It has allowed me to excel professionally and academically. And personally – without it, I would never have met my future husband. It has also sparked some interest in pursuing a PhD. But I think I will wait on that until we get exhausted from our globetrotting adventures first. ■

Erin Kimsey ('06) in China

When your co-workers are experts in linguistics and literacy, you get a lot of quizzical looks when you say your college degree was in Peace, War and Defense. Yet I've found that PWAD was an excellent preparation for my work with SIL International, a non-governmental organization (NGO) that partners with minority language communities to facilitate mother-tongue, language-based development. There are over 6,000 living languages in the world today, which means millions of people in almost every country grow up

speaking a language that is not officially recognized or used for education or development. These peoples have a precious linguistic and cultural heritage, but they are isolated and disadvantaged in their educational, political, economic and health needs. My organization works with these minority language groups to achieve their development goals through linguistic research, translation and literacy.

My first job assignment was in Washington, DC as an international liaison for SIL to foreign governments, aid agencies and

NGOs. Whether meeting with an embassy official from Vietnam or advocating for best educational policies with the director of Bangladesh's largest NGO, I always needed the strong foundation in history and international relations that PWAD gave me. Without a long view of history and geopolitics, I would risk blundering into a meeting unaware of political sensitivities. Thanks to PWAD's strong emphasis on history, though, I was confident in building relationships based on historical and cultural understanding with a wide range of (cont'd. p.7)

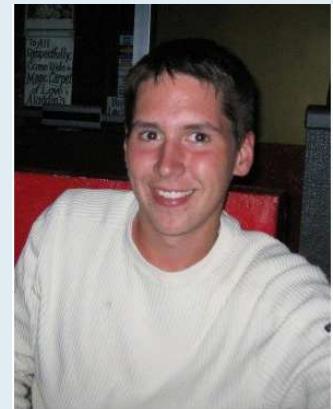
Erin Kimsey in China, cont'd from p.6

players in the international development sphere.

Now that I'm living in China and experiencing life in a multilingual, multi-ethnic country first-hand, I have new appreciation for my classes on national security, human rights, and peace-building. How can I tell a country with 56 official ethnic groups and even more languages that they can promote a national identity without wiping out cultural diversity or encouraging separatism? It's a tough task, and I'm glad I've got

the PWAD major to help. In order to effectively represent the needs of minority groups to national governments here in Asia, I often draw on my understanding of a nation-state's perspective on security and stability. One of my responsibilities is to promote multilingual education, which gives students a strong foundation in their mother tongue to provide the best bridge to fluency in national and international languages. Now I'm starting to see multilingual education as a possible nation-building

tool in post-colonial countries wracked by ethnic conflict. It's an exciting job that I hope will make a positive difference for language communities all over the world, and I'm grateful for the Peace, War and Defense curriculum's valuable contribution to my work. ■



SBVP Todd Dalrymple ('09)

Raynor on Choosing a VP

Asks why she chose PWAD major Todd Dalrymple to be her vice president, Student Body President J.J. Raynor responded:

Todd is amazing! I'm so glad that I get to work with him. The reason I picked Todd is he was the one person who really shone throughout the transition process - he consistently pointed out ways that he

could begin working on platform even before we started. He's the hardest working person I've ever met and he's also great working with administrators. He's the complete package - and then I found out he's a PWAD major and a transfer student. Who could resist?

~J.J. ■



Dalrymple is sworn in as Student Body VP

"He's the complete package - and then I found out he's a PWAD major and a transfer student. Who could resist?"



Professor Wayne Lee

I joined the PWAD department in 2006 and have taught the curriculum's "National and International Security" course, as well as designing a new required course for the PWAD major called the "Global History of Warfare." I am a historian who specializes in warfare in the early modern Atlantic world, but I also research in and teach military history

more broadly (some of the students in the global course last year were a bit distressed by having, in their words, to study 26 million years of history). I'm currently working on a book studying civil wars and "barbarian" wars from 1500 to 1865 in the Anglo-American world. I'm on a research leave this spring, and I spent the first part of the semester in London and

Dublin doing research for that project. I also work as an archaeologist and I currently co-direct a project in the northern mountains of Albania, where I am taking five students this summer to excavate a bronze age fortress (www.millsaps.edu/svp). That project recently received a Senior Research grant from the National Science Foundation, as well as (cont'd p.8)



Dr. Wayne Lee



Rye Barcott, founder of Carolina for Kibera

Update from Rye Barcott ('01)

Professor Richard Kohn introduced me to PWAD in my second semester of my freshman year: "American Military History to 1898." More senior NROTC midshipmen described the class with words like "rigorous," "demanding," and "difficult." I felt bold. I signed up for the class.

I admired Professor Kohn's engaging lectures. Each class he took us on a journey into pivotal moments in our nation's history of conflict, turmoil, and violence interspersed by decades of peace and relative prosperity. These were the seeds of our great experiment with Jeffersonian democracy. I still find myself

taking our history for granted, as if our march towards global hegemony was somehow fated, a manifest destiny, as opposed to being fraught with uncertainty and shaped by Americans adapting, innovating, serving, and fighting in war and in peace-time.

Professor Kohn encouraged us to put ourselves into the perspectives of the protagonists – from generals and presidents to Native Americans and homesteaders – and to situate their decision making in the context of the times in which they lived. It was an imperfect exercise, one inevitably flawed by our own comfortable positions as students in the Southern Part

of Heaven. But the class was the first I had that made me think deeply about leadership. I began to adjust my own leadership style based on conscious lessons learned while studying the lives and times of others. As for the work-load, to this day I think of Professor Kohn in a tweed sports-coat and tie whenever I hear the word "rigor."

At the end of the class, Professor Kohn offered me a summer job. After an all-expenses paid NROTC tour of the Navy flight, surface, and submarine communities, I worked for Professor Kohn and Dr. Carolyn Pumphrey at the Triangle Institute for Security My mission was to help organize a (*cont'd p.9*)

Wayne Lee *cont'd from p. 7*

"Since joining the program I have been non-stop impressed with the students. They have an unmatched enthusiasm and commitment to their education that is refreshing and energizing."

a substantial National Endowment for the Humanities grant that provides for three historians to work in archives in Istanbul, Venice, Rome, Vienna, Tirana, London, and Washington D.C.

Since joining the program I have been non-stop impressed with the students. They have an unmatched enthusiasm and commitment to their education that is refreshing and energizing. I very much look forward to continuing to work in Peace, War and Defense. ■

~Wayne E. Lee

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Dr. Lee in Albania

Update from Rye Barcott, cont'd. from p.8

conference on civil-military relations with academic and military leaders. It was great fun, a tremendous learning experience that enabled me to interact with some of the top minds in national security studies. After one of the conference sessions Professor Kohn remarked that PWAD was a good major because in addition to the first-rate classes it gave graduates a story to tell. "After all," he remarked, "who the hell knows what PWAD is outside of Chapel Hill. It's an excuse to have a deeper conversation with a stranger."

I finally signed into the PWAD major in my junior year because of Professor Kohn and Jackie Gorman. Whenever I see Jackie I am reminded of the famous Colin Powell quote that "perpetual optimism is a force multiplier." How lucky we are as a community to have her as our field marshal.

Professor Kohn encouraged me to pursue a self-directed course of study that eventually led me to the Kibera slum of Nairobi, Kenya with some financial support from the Burch Fellowship program. I went to Kibera to study the history of ethnic and religious violence that has periodically uprooted the community of over 700,000 residents. I had studied Swahili and, thanks to PWAD, had taken a number of interdisciplinary courses in history and anthropology. Those courses formed the backbone of my approach in Kibera. Some basic Marine Corps NROTC individual protective measure training came in useful too. I rented an 8 by 8 foot shack in Kibera and spent five weeks "living" in

the slum. I conducted life history interviews with young people and tried to absorb as much history of the community as possible. Then I flew back to the U.S. and entered Officer Candidate School (boot camp for Marine officers) in Quantico, Virginia with a mild dose of malaria. I survived in part because of the vision I kept in the back of my mind, the light at the end of the proverbial tunnel – blue cups on Franklin.

My work in Kibera became the backbone of a senior PWAD thesis with Professors Kohn and Jim Peacock. Like most Americans, however, I wanted to do something about the appalling and unjust conditions I had experienced in Kibera. I wanted to help some of the remarkable young leaders I had met in Kibera, many of whom had no opportunities to grow and develop due to a lack of resources. My thesis looked at both the origins of ethnic violence in Kibera as well as strategies small community based organizations were using to prevent violence. I profiled one youth-led sports program from a neighboring slum. Over Christmas break in my senior year I emailed one of the leaders of that program to see if he would be interested in starting a sports program in Kibera that could help cultivate young leaders as well as reconcile ethnic and religious differences. When he replied that he would be interested, I created Carolina For Kibera (CFK) as a non-profit organization.

I am convinced that CFK would not have come about had it not been for PWAD and the wise counsel

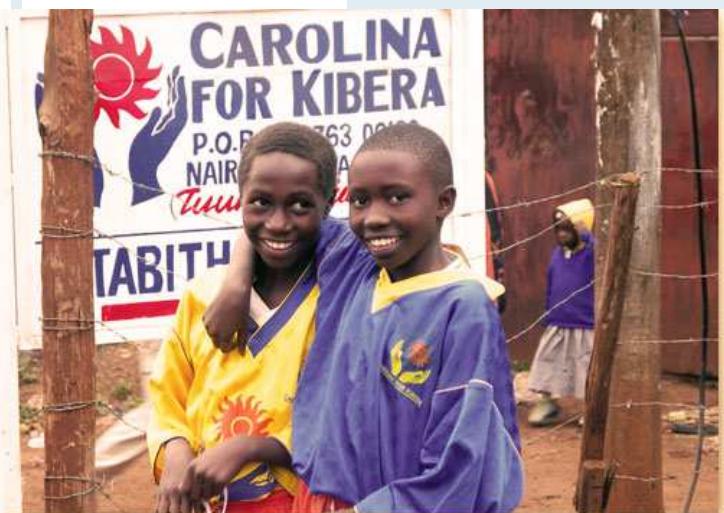
and encouragement from Professors Kohn and Peacock, both of whom joined our first Board of Directors. We have had quite a journey since then with CFK. As I type this letter, I am flying back from a ceremony at the Oklahoma City National Memorial where Bob Woodruff presented CFK with the annual "Reflections of Hope" award for our efforts to prevent violence through a unique model of participatory development. If you are interested in learning more, please check out our work at <http://cfk.unc.edu> and send us an email at cfk@unc.edu. We would love to add you to our listserv.

As for my time in the Marine Corps, I can think of no other major that would have better prepared me for many of the challenging ethnical and leadership issues I confronted in garrison and in combat. I've found, as you probably have too, that PWAD is indeed a great way to stir up a conversation with a stranger. That said, (cont'd p.10)



Rye Barcott and Dr. Richard Kohn

**"As for the
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"I am convinced that CFK would not have come about had it not been for PWAD and the wise counsel and encouragement from Professors Kohn and Peacock, both of whom joined our first Board of Directors."

Update from Rye Barcott *cont'd from p. 9*

just don't forget to spell it out. I learned that lesson soon after graduating while on my first field exercise in the swamps of Camp Lejeune. I was talking to a fellow lieutenant about college. I told him about PWAD and initiated him to the acronym. About five minutes into it our boss's boss, a crusty colonel, walked by and heard "PWAD" in passing. I had just reported to the unit and did not know "the old man" well.

He stopped abruptly. "You got some TP lieutenant?" He asked, "because I

could use a wad."

"No, Sir," I replied, "I was talking about my major, Peace, War, and Defense."

"What kind of communist crap is that, lieutenant?"

It was the beginning of another beautiful relationship. ■
Rye Barcott graduated from

UNC as a PWAD and INTS major in 2001. He is currently a graduate student and Catherine B. Reynolds Social Entrepreneurship Fellow at the Harvard Business School and Harvard Kennedy School.



L to R - Peter Dixon ('06), CFK Executive Director Salim Mohamed, and Rye Barcott
Photo by Donald Dixon

Professor Navin Bapat



Dr. Navin Bapat

My name is Navin Bapat, and I have a joint appointment in Political Science and Peace, War, and Defense. I recently moved to UNC from Penn State University, where I previously taught undergraduate classes on terrorism, American Foreign Policy, and a graduate course on bargaining and international relations. My research agenda focuses on the problems of terrorism and insurgency, and how conflicts with non-state actors escalate into episodes of

international violence. In my recent projects, I examine how insurgencies form transnational alliances with states and other groups, and how states use their support for terrorists and insurgencies to gain bargaining power. Upon arriving at UNC, I taught the core Peace, War, and Defense class entitled, "National and International Security," as well as my terrorism course. I have really enjoyed my interactions with the PWAD students so far. They are very eager to learn, and I've

enjoyed teaching them to analyze the tradeoffs associated with choosing policies to target security problems in the international arena. In the Fall 2008, I plan on offering an undergraduate seminar, "Insurgency and the International System," which will analyze how problems of insurgency can spread regionally and globally, and will discuss strategies to peacefully resolve these conflicts before this can occur. ■

"I'm going now to share a short anecdote that I think you will enjoy because it involves alcohol, so far those have been fairly successful." ~Wang Lee

From the Desk of the Chair

The academic year 2007-08 has been a path-breaking year for the Curriculum in Peace, War and Defense. For the first time, we topped the 200-majors mark (including freshman and sophomores). Forty-five students will graduate in May, an all-time high, and the total number of graduates for the academic year stands at 59, the most ever. A record 4,341 students sat in 67 PWAD classes. Some 26 freshman have already declared themselves as PWAD majors.

Although PWAD likes to boast of its exceptional students, this year's graduating class is truly something special. Four of our own are graduating with honors or highest honors. Ten of the May graduates will be awarded distinction and four will receive highest distinction. Four of our graduates (9%) were selected to join Phi Beta Kappa, the most prestigious academic honors society. That is more than triple the College average of 2-3%!

Competition was fierce for PWAD Academic Prizes. The Richard H. Kohn

Award for Highest Overall Grade Point Average went to Tristan Routh, and Elizabeth Menninga received the Russell Cowell Award for the Highest Grade Point Average Within the Major. This is the first time we are offering the Cowell Award, named for a PWAD major who was killed in a car accident..

The most exciting moment of the year unquestionably goes to our own J.J. Raynor, who was elected Student Body President. Not only did J.J. receive a majority of the votes, but also won it on the first ballot, an unusual occurrence at UNC. Her unofficial and unauthorized campaign manager, Jackie Gorman, made sure voters went to the polls and knew full well that J.J. is a PWAD major. Then, in what may be unprecedented in UNC history, the Vice President is another PWAD major, Todd Dalrymple. Congratulations to J.J. and Todd.

Two years ago, PWAD received its first faculty position in conjunction with a traditional department. Dr. Wayne Lee (Duke PhD, but we cannot all be perfect), associate professor of History, received the appoint-

ment. Wayne has developed a new course, PWAD 351, "The Global History of Warfare," which has become a required class for all majors once our esteemed colleague Dr. Willis Brooks retired. He has also taught PWAD 350, "National and International Secu-

rity" (another required course) and a research seminar for PWAD majors.

This year, Dr. Navin Bapat (Rice PhD) started as our second joint appointment. Navin came over from Penn State to join Political Science as an assistant professor. Like Wayne, he has taught PWAD 350 and is offering a class on Terrorism, his specialty, which is extremely popular among the students. In the Fall Term, Navin will teach a research seminar with the theme "Insurgency and Counterinsurgency."

(cont'd p. 12)



Curriculum Chair Professor Joseph Glatthaar

"The most exciting moment of the year unquestionably goes to our own J.J. Raynor, who was elected Student Body President."

Summer Internship at the State Department

By Carla Toolan ('08)

The easiest way to describe my internship at the State Department is to say that I sold weapons. I had very vague ideas of what the Political-Military Bureau did, but it seemed like a desirable blend of diplomacy and enough defense to satisfy my PWAD leanings. It was a pleasant sur-

prise to find myself coordinating Foreign Military Sales, rather than filing papers with a bunch of pencil pushers. In addition to actually enjoying reading thick packets of research and writing memos, I was lucky enough to attend meetings with Assistant Secretaries, have dinner with the Taiwan Chief of the General

Staff and attend a swearing-in with Secretary Rice. Even my "internly" duties were more exciting than I expected. The few times I did get coffee, it was for Political-Military bilateral discussions with countries from Azerbaijan to Australia. When I was sent to pick up (cont'd p.13)

"Where do we actually start reading?..." ~ Student

"Doesn't matter, just start reading somewhere and you'll get the thread."
~Wang Lee



From the Desk of the Chair, *cont'd from p. 11*



PWAD Manager Jackie Gorman with majors Kelsey Greenawalt ('09) and Amanda Zalaquett ('08) at a PWAD outing

Due to a generous gift from Mr. Don Dixon, PWAD is searching for the Richard Krasno Distinguished Professor, a chair Mr. Dixon named for his dearest friend. Mr. Dixon's son, LT Peter Dixon, USMC, was a PWAD major at UNC. Mr. Dixon was so pleased with the education his son received that he donated money for a chaired professorship for PWAD! At the time of this release, UNC is in the negotiation

phase with an excellent candidate. As usual, PWAD was able to help bring numerous speakers to campus. Michele Malvesti, a member of the National Security

Council and a UNC graduate, spoke to a class and then met with faculty. PWAD aided in bringing former Secretary of Defense William Perry and former National Security Advisor Zbig Brzezinski to campus.

Both gave superb presentations to students, faculty, and guests. In May, the

Undersecretary of the Army, Hon. Nelson Ford, will meet with selected faculty members. He had requested the opportunity to speak to a class, but his visit will occur after the semester has ended.

Last year, PWAD was the principal sponsor for an event honoring the former chair of PWAD, Dr. Don Higginbotham. Don is the leading expert on military aspects of the American Revolution. The conference included such luminaries as Joseph Ellis (Pulitzer Prize and National Book Award), Gordon Wood (Pulitzer Prize), Jack Greene, and Fred Anderson. This year, PWAD was a primary sponsor of a Civil War symposium with speakers Gary Gallagher, Joan Waugh, Brian Holden Reid, UNC's William Barney, and me. Pulitzer-Prize winning Civil War historian James McPherson was unable to accept our invitation, so he agreed to come to UNC and talk in the Fall term. We also helped to bring the acclaimed author E.L. Doctorow to campus. Doctorow, the author of *The March* on Sherman's March through Georgia and the Carolinas, delivered a paper on fiction and non-fiction that was a tour de force, spoke on *The March*, and met with a History class. Next year, PWAD will be a sponsor of the Peace Science Association's Annual Conference, which UNC will host. My only regret about speakers is that we were unable to get Brig. Gen. John Toolan, USMC, father of our major Cara Toolan, to campus for a talk.

This year marks the

first time we have had a work-study student. Jackie Gorman picked Ben Mansbach and it has been one of PWAD's finest decisions. Ben has proven to be a godsend, and evidently we have become helpful to him. He spent so much quality time around PWAD students that he decided to major in it!

Anyone who has been around PWAD this past decade and a half knows that Jackie Gorman is the bedrock of the program. She continues to be our greatest recruitment and retention tool. The PWAD posse is alive and well as students flock to her office every day to check in, eat lunch, visit, and discuss various topics. Every day I thank my lucky stars to have her.

A few more thank yous are in order. Amanda Zalaquet has supervised several departmental barbecues over the past two years. Each event has been superb. Jackie and I have come to believe that Amanda is an absolute marvel. Recently, she received stellar assistance from Kelsey Greenawalt. It is comforting to know that next year's events will be in Kelsey's capable hands. In addition, I would like to thank Ben Mansbach and Eleanor Deolian for putting together this newsletter and James Covington for coming up with the name.

The last piece of important news is that our fearless leader for nearly two decades, Dr. Richard Kohn, has decided to enter phased retirement. He has left some enormous shoes to fill. The

(*cont'd p. 13*)



Professor Caddell with wife Marsha and PWAD major Jeff Smith ('08)



PWAD majors Jason Gibson (TA), Erik Halvorsen, Brain Hunt, J.J. Raynor, and Andy Young pose during a PWAD outing

Summer Internship at the State Department, cont'd from p. 11

Visas at different embassies, I actually had my best tour of D.C.

In addition to being able to quote the capabilities of the AGM-84L Block II Harpoon, I learned to navigate the intricacies of government that are inherent in any D.C. organization. I learned that it takes two forms, four signatures and at least three days to be reimbursed for taxi trips. I went from thinking that DAS was the first name of my Deputy Assistant Secretary to finding acronyms creeping into my everyday vocabulary. I also discovered that there is a regularly updated excel sheet with Happy Hour specials that circulates through offices.

Undoubtedly, the people I met were the best part of my internship. I was working with incredibly smart and dedicated people who didn't hesitate in taking me under their wing and giving me more responsibility than many interns receive. All the way up through the leadership, I was impressed by the hard work and personal attention that was applied to every task. My of-

fice director arranged for us to have brown bag lunch discussions with a range of interesting people and my Deputy Assistant Secretary personally gave us a tour of the 7th floor suite. I expected a few of the bad eggs that are normally associated with the power-hungry D.C. image, but between civil servants, Foreign Service officers and political appointees, there was no shortage of talented and quality people.

It was a direct result of this internship and my ability to have a casual conversation about the implications of military modernization on regional security (in addition to my PWAD degree, of course), that led to a job offer after graduation. While my new job is with another organization, the State Department was the perfect launching pad for the career in national security that I have always wanted. For anyone interested in applying for an internship, all of the information can be found at creers.state.gov or answered by the Diplomat in Resi-

dence Renee M. Earle (rme6@duke.edu). Applications for summer internships are completed using the USAJobs database and are due November 1st of the preceding year. It will be hard to say goodbye to Chapel Hill in May, but I am excited to get back to D.C., brush up on my acronyms and maybe even find the latest edition of that excel sheet. ■



Carla Toolan

"I was lucky enough to attend meetings with Assistant Secretaries, have dinner with the Taiwan Chief of the General Staff and attend a swearing-in with Secretary Rice."

From the Desk of the Chair,

countervailing great news is that Dick and Lynne are grandparents for the third time, their first granddaughter. Congratulations to the Kohn Family.

For those of you who have not been able to keep up with campus events, this was also bittersweet year, with the tragic death of Student Body President Eve Carson. Her loss has jolted

the entire campus. We were all that much better for having her at UNC. ■

~Joseph T. Glatthaar



PWAD majors enjoying dinner at the Carolina Brewery



The University of North Carolina at Chapel Hill

Just a few of the factors that make PWAD awesome:

- Café Jacqué
- PWAD outings
- Body surfing
- PWAD posse
- Twiddy's stories
- "Dr. Lee, tear down that wall!"
- Spectacular t-shirts and a commemorative coin
- Dr. Caddell's office hours
- Our professors know who we are
- If you don't know someone, you can always talk about Russia
- C-O-O-K-O-U-T-S!!! No where else on campus do you get delicious tenderloin at a department function
- Art motivates us
- Bumper stickers
- Soulja boy
- Jackie makes certain everyone is introduced to everyone, every time



ALUMNI! Please send us an update on where you are and what you are doing for our next newsletter. You can email your updates to Jackie Gorman at: jackie@unc.edu

Special thanks to Amanda Zalaquett ('08), Kelsey Greenawalt ('09), Corban Teague ('08), and Andy Young ('08) for helping coordinate the very successful Spring Semester PWAD cookout.

The editors of *The Briefing* are Benjamin Mansbach ('09) and Eleanor Degolian ('09)

Special thanks to James Covington ('09) for naming this newsletter *The Briefing*



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Peace and war are among the oldest dreams and most difficult challenges of human experience. The curriculum brings together faculty and courses from many disciplines to provide undergraduates with a wide range of approaches to the fundamental issues of human conflict and national and global security and defense.

The curriculum introduces majors to interdisciplinary perspectives with a core of three courses: The Ethics of Peace, War, and Defense (PWAD 272/PHIL 272), National and International Security (PWAD 350), and Global History of Warfare (PWAD 351/HIST 351).

A flexible program of electives permits majors to concentrate in one of three topical areas: the culture of peace and war; national and international defense and security; and the evolution of warfare. In addition to course work, the curriculum sponsors guest speakers and field trips, and provides majors with help and advice on internships and career planning.

Contribute to PWAD!

A photograph showing a military personnel standing at attention next to a flagpole. The flagpole has three flags: the United States flag, the North Carolina state flag, and the UNC Chapel Hill flag. To the left of the flagpole, the words "PEACE, WAR & DEFENSE" are printed in large, bold, capital letters.

Do you want to help the Curriculum in Peace, War and Defense make a difference in the lives of students and the Carolina community? Your gift to the curriculum supports a range of activities, from the annual Veterans Day campus ceremony to receptions for our graduating seniors. Unre-

stricted gifts also give students access to distinguished speakers and provide faculty with critical teaching and research materials.

To make a gift, please send your check to the Arts and Sciences Foundation, Campus Box 6115, Chapel Hill, NC, 27599-6115, or give on-line at www.college.unc.edu/foundation. Please note the gift is for the Curriculum in Peace, War and Defense, designation 1057.

If you'd like more information about creating an endowed fund, contact Ishna Hall, assistant director of development, Arts and Sciences Foundation, 919/843-4885, ishna.hall@unc.edu.

